

6th October 1983

Mr. C.I. McCarty,
BATUS Inc.,
2000 Citizens Plaza,
Louisville,
Kentucky 40202,
U.S.A.

Dear Charlie,

I am enclosing a copy of the notes from the CAC meeting at Friedrichsruhe and I would like to thank you for your own participation in the conference, which I found very useful in clarifying a number of the issues facing the Group.

I said at the end of the week that I would consult with the people who had attended, before deciding on the form and timing of future meetings of this type.

It would be very helpful if you could let me have your views on this and, in particular, if you could let me know:-

- (a) Whether you were happy with the main purposes of the meeting, which were to exchange information and to reach a consensus on issues of common interest facing the Group.
- (b) How far you felt these objectives were met
 - Was the information exchange adequate or were there other types of information you would like to have had
 - Did we cover the right issues and was the discussion of these adequate.
 - Did you feel a worthwhile consensus was attained, on the development issues and on the personnel and public affairs issues respectively.
 - Were there other issues that you thought we should have covered.
- (c) Was the form of the meeting right
 - Were you happy about the numbers attending and their ability to participate in the discussions.
 - Was four and a half days too short, too long or about right.
 - Was the structure of the programme right or would you have liked to see more or less time given to specific items on the agenda.
 - Was the form of the individual sessions helpful in providing sufficient introduction but still leaving time for discussion.

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- (d) When, if at all, do you think it would be useful to have the next meeting of this type and should meetings be held on a regular basis (e.g. annually, every two years or on an ad-hoc basis)

I will want to decide on what we should do next within the next 3 months and it would be helpful if I could have your reactions to the questions I have outlined by Christmas at the latest.

I would also appreciate any other comments you may wish to make about the conference and the ways in which you think future meetings might best be structured.

Thank you again for your very valuable contribution at Friedrichsruhe.

Kind regards,

Yours sincerely,

P. Sheehy

Enclosure.

The same letter was also sent to:

Mr. P. Para - Inasco
Dr. H. Erichsen - Intervera
Mr. H. Widdup - Amatil
Mr. D. Wills - Amatil
Mr. K.M. Sumner - Souza Cruz
Mr. E.A.A. Bruell - British-American Tobacco Co.
Mr. P.G.M. Best - The Wiggins Teape Group
Mr. E.J. Symons - Windsor House
Mr. B.P. Carraway - Windsor House
Mr. P.J. Ricketts - Windsor House
Mr. G.L. Dennis - Windsor House
Mr. E.J. Worlidge - Windsor House
Mr. A.C. Long - Windsor House

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