

30th January, 1984

To : All CAC VIII Delegates

I have now analysed all your replies to my questionnaire.

The replies indicated :

- (a) that the participants thought the meeting worthwhile;
- (b) that we should hold another meeting between 1½ years and 2 years after the last meeting; I suggest in April 1985;
- (c) that the numbers of the participants were about right; this might be a problem if we have a larger Board or more Operating Groups;
- (d) the length of the meeting was about right and
- (e) that the subject matter was appropriate for the last meeting, but needed refining for the next one.

More importantly, participants believe that the meeting is considerably enhanced if there is an opportunity to discuss clearly defined strategic options for the B.A.T Group.



P Sheehy

Sir Campbell Fraser
Sir Jasper Hollom
Sir Michael Palliser
The Hon P G M Best
E A A Bruell
G L Dennis
B P Garraway
A C Long
P J Ricketts
E J Symons
E J Worlidge

Dr H Erichsen
C I McCarty
P Pare
K M Sumner
H Widdup
D R Wills

cc : I M MacInnes
Dr R Salter ✓

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