

**Group Manufacturing Capacity
Overall Machinery Utilisation (%)**

Appendix 1

	1994	1995	1996	1997	1998
KS HL	72	76	78	81	81
KS SC	86	81	81	80	78
SL HL	67	72	75	76	76
SL SC	74	74	76	78	81
Other	75	73	71	71	68
Total	77	77	78	78	78

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Appendix 2

KS HL Machinery Utilisation (%)

	1994	1995	1996	1997	1998
B&W	85	89	91	90	90
Souza Cruz	59	68	72	75	79
BATCF	84	77	85	91	91
ITL	51	51	51	47	44
BATUKE	82	81	81	86	84
Singapore	79	94	78	78	78
BATCo A&B*	59	61	62	62	63
Total	72	76	78	81	81

* BATCo A&B Argentina, Chile, Belgium, Finland, Switzerland
 Cyprus, Spain, Malaysia, Indonesia, Hong Kong (now downsized)

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Group Manufacturing Capacity**Appendix 3****Capacity derived from New Technology machines****% Capacity**

	1994	1998
B&W	96	99
Souza Cruz	21	52
BATCF	88	90
ITL (1)	13	13
BATUKE	97	98
Singapore	60	60
BATCo A&B	56	68
Total	63	74

(1) ITL Shell and Slide machinery treated as Old Technology

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Appendix 4

Comparison of New and Old Technology machinery utilisation

Company	Product Specification	Machinery	Number of Machines	Utilisation %
1 Standard Products				
Singapore	20 KS HL	GD X2	4	84
		HLP1	2	44
Chile	20 KS SC	GD X500	1	100
		Sasib 6000	2	92
		AMF 3000	1	56
	20 SL SC	GD X1	1	100
Sasib 6000		1	55	
Hungary	20 LS SC	GD X1	4	91
		Skoda	1	73
Spain	20 KS HL	GD X2	1	55
		HLP1	1	0
2 Niche Products				
Finland	20 RS SC	GD X1	1	44
BATUKE	20 SL HL	Focke	1	36
Belgium	25 KS SC	GD X1	1	23

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