

VISIT BY DR L C F BLACKMAN TO
IMPERIAL TOBACCO LIMITED, MONTREAL, CANADA
5-6 December 1983

The object of my visit was to get up-dated on the organisation and activities of the R&D Department.

I found that striking changes have occurred in the last eighteen months under the new Vice President, Dr P J Dunn - aided very significantly by the secondment from GR&DC of Dr S R Massey as Research Manager. There is no doubt now that the previous Vice President R&D left a messy organisation and a poorly documented Work Programme.

We have, in fact, just received Canada's Work Programme for 1984-86 which runs to 185 pages. Hopefully, this document will inspire I&W and Australia to produce the equivalent - which would then mean that the five CAC Companies and GR&DC would all have a fully documented and circulated Programme.

The vast majority of the Canadian work is directly related to current or planned product and process needs. Out of a staff of 72 only 4 work on long term research - and in all cases, the work (which relates to biological activity and smoking behaviour) is fully integrated with the GR&DC Programme.

The total R&D budget for 1984 is \$5 million, of which \$1.2 million is the levy for the Group Research and Development Programme at Southampton. I had a detailed discussion with the Finance Director on this and found that there is no longer any problem with the Canadian Tax Authority.

It is likely that the R&D Department will shortly assume responsibility for certain elements of central manufacturing, eg secondary manufacture of samples. There will also be limited recruitment of professional staff over the next 2-3 years.

At the prior request of Mr J-L Mercier I gave a talk on the medical aspects of smoking and health - mainly high-lighting the anomalies in the literature - to a meeting of Division Heads from Imasco and IIL.

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