

L.C.F.B:	
19 APR 1982	
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Imperial Tobacco Limited



3810 St-Antoine Street
Montréal, Canada
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(514) 932-6161

Jean-Louis Mercier
President and
Chief Executive Officer

April 15, 1982

Dr. L.C.F. Blackman,
British-American Tobacco Co.Ltd.,
Westminster House,
7 Millbank,
London SW1P 3JE
England.

Dear Lionel:

This is to inform you of my endorsement of the proposal that a GR&DC scientist spend two years with our R&D group, as we perceive a short-term gap in our capability to manage research activities. The candidate, knowledgeable in tobacco science and conversant with the GR&DC programme would not only command the respect of our own people but assist in further integrating our respective work programmes.

As you know, most of our R&D effort is devoted to practical applications of technology and we expect that such a working relationship would foster application of GR&DC findings in our environment. It is also our hope that we profit from an infusion of new approaches to the direction of R&D programmes.

With kind regards.

Yours sincerely,

JLM:pt

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