

RPG 90 file



BRITISH-AMERICAN TOBACCO COMPANY LTD

A member of the B.A.T Industries Group

AH/SC

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RPG - Germany 1990

I am giving further thought to this year's RPG meeting in Germany in the light of the various other meetings that will impact on R&D activities. (These are the Marketing Directors meeting in August and the TSRT in September). The three key issues for the RPG seem to be:

1. How we adapt the FRC programme to reflect the guidelines from TSRT (the TSRT will want an agreed programme for FRC with budget to be presented at 30th November TSRT meeting).
2. How operating company programmes are affected by the TSRT guidelines (if at all).
3. Can we agree a common approach to strategic issues raised by the individual companies in response to my recent enquiry.

I do not see this RPG as being heavily loaded with presentations showing overhead transparencies etc. but more of a round table discussion reaching useful conclusions. For this reason I believe the two (and perhaps one half) day meeting planned by BATCF will probably suffice.

Unfortunately until the TSRT meeting on 17th September I will not have a good base on which to set the agenda.

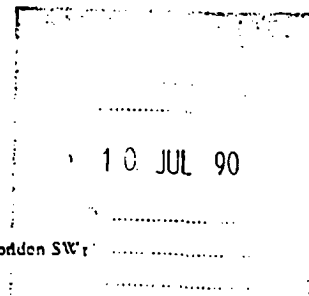
I can predict, however, that you will need to be well informed on the current FRC projects and I will try to inform you of any likely changes to this programme following the Marketing Directors' meeting.

I shall additionally send you the list of strategic issues on which you will need to establish your Company position ahead of the RPG.

Please let me know if you have further thoughts on the RPG meeting format.

With kind regards,
 Yours sincerely,

A.L. Heard
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