

Mr. A.L. Heard  
Corporate R&D  
Millbank

Richard Binns

RB/PMW/RPG

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Group Benefit Projects

With reference your letter of 7th February, it will be interesting to see how the Information Specialists tackle items 1, 2 & 3. In the light of your experience to date, is it likely that such a group will come up with a formula which will satisfy the people with whom you discuss funding?

As far as the Group Projects database is concerned, I think it should be maintained. It acts as a reference document for occasional use only. However, its production imposes a beneficial discipline on the laboratories in having a record of the work plan. The programme summary and particularly the allocation of effort to activities, such as marketing and production, must be available for management control of the overall programme. For example, implementation of the policy decision to switch emphasis from Product Quality (Freshness, filters deleted) to Regulatory (GREENDOT, other noxae, biology strengthened) was helped by having good information on the programme and effort allocation.

The programme will be needed for the forthcoming annual review. For the co-ordination role, the composite programme must be helpful, particularly in answering to top management.

*RB.*

RICHARD BINNS

401354543